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Esther Kuykendoll, Director of Youth Services
Denise Ramos, Director of Early Childhood Education
Carlos Toruño, Director of Facilities
Stacie Woodland, Director of Mental Health Services
Union Settlement is an on-the-ground resource for East Harlem residents of all ages, and a passionate advocate for the needs of underserved communities. Since opening our doors in 1895, we have brought education, wellness and community-building programs to our neighborhood, empowering New Yorkers with opportunities to better their lives.
From the Board Chair and Executive Director

Dear Friends of Union Settlement,

We are delighted to present our Annual Report for Fiscal Year 2021, which was a year of renewal and revival here at Union Settlement.

When the fiscal year started on July 1, 2020, most of our program sites were closed, and we were delivering almost all of our services remotely. But as the year progressed, we slowly started opening up our early childhood centers, after-school programs, Adult Education classrooms and other locations, all with new and enhanced safety protocols.

Simultaneously, we were helping our East Harlem neighbors get back on their feet in other ways, with our new “General Store” food pantry, pop-up COVID testing and vaccination sites, and a $4 million grant program to help East Harlem small businesses that had been devastated by the shutdowns. You will read all about these efforts, and more, in the pages that follow.

We are incredibly proud of the amazing Union Settlement employees who continued to provide our vital programs and services despite the personal and professional challenges posed by the pandemic.

It is clear that COVID will be with us for a long time to come, with new variants continuing to arise and create new challenges.

But we now have proven what we already knew to be the case – and what has been true since our founding in 1895 – that Union Settlement will always be here to assist, guide and empower our East Harlem neighbors through any crisis, no matter how severe.

Thank you so much for supporting our work. We could not do this without you.

Sincerely,

Amy Sherman
Chair, Board of Directors

David M. Nocenti
Executive Director
Early Childhood Education

Union Settlement is one of the largest providers of early childhood education services in New York City, serving almost 600 infants, toddlers and preschoolers each year. Our full-day year-round program focuses on developing cognitive, social, emotional, creative and motor skills so that the children are well prepared to be successful students when they enter kindergarten.

"My son is only two years old and he can count from one to 20 and he knows his ABCs. I'm so happy he's at Union Settlement."

— Nematou, Early Childhood Education Parent

Did you know?

Nearly 600 East Harlem children, ages two to four, attended one of our six early childhood centers. At the onset of the pandemic, our classes offered fully remote instruction. In October 2020, we began offering on-site services with three options for instruction: fully remote, blended learning, and fully in-person instruction.

Grants from the Stella & Charles Guttman Foundation and the van Ameringen Foundation supported our Early Childhood Mental Health Program, through which we ensure that children ages 0 to 5 who are at risk for negative developmental or mental health outcomes receive timely intervention and services. Throughout the pandemic, children received services through telehealth counseling sessions.

In FY 2021, we enrolled 1,402 children in our childhood asthma prevention program, and provided asthma awareness training to 143 staff members and 204 parents at 50 centers.
Youth Services: In-School Programs

We provide robust after-school and summer programs for youth, including education, arts and recreation for children from kindergarten through high school. Every year, through our programs, more than 2,800 eager and energetic children, teens and young adults actively seek and create opportunities to forge brighter futures.

"I was so shy. Union Settlement gave me the opportunity to change. I learned how to trust others and socialize. That's how I became a better person."
— Frenly, Youth Services Participant

Did you know?

Over 400 children, ages five to 12, were enrolled in our lively after-school program at two East Harlem elementary schools and two community centers. This program features year-round activities, including tutoring, computer instruction, visual and performing arts, recreation and a summer day camp. We were able to offer virtual circus arts programming in conjunction with Marquis Studios, as well as an enriching visual arts program. We also partnered with Black Rocket to provide STEM-based professional development to the staff who engaged the participants in the Python Programmers enrichment course.

Our DYCD-funded COMPASS High School after-school program served 51 high school freshmen and sophomores at Esperanza Preparatory Academy. The program provides counseling, tutoring, college preparation and team-building activities. Through a partnership with the Silberman School of Social Work at Hunter College, graduate-level social work students worked with participants to develop goals and strengthen their social/emotional intelligence, support school retention and increase attendance.

Our College Readiness Program, which provides college and financial aid counseling to low-income students, the majority of whom are prospective first-generation college students, has been in existence for over 50 years and has helped over 20,000 students enroll in college. In FY 2021, we provided $15,000 in scholarships to help participants pay for tuition, rooming, and books.
Youth Services: Out-of-School Programs

Union Settlement serves approximately 650 older youth, mostly African American and Latino, who are neither attending school nor participating in the labor force. These young people face daunting challenges, including poverty, early parenthood, criminal justice system involvement, low educational levels and lack of employment opportunities. Our programs provide targeted services to these at-risk and court-involved youth to help them build successful futures.

"I always knew I was smart but I didn't think I was going to get anywhere, but then I saw a Union Settlement flyer and signed up to better myself."

— Afiya, Youth Services Participant

Did you know?

Our Youth Opportunity Hub program, which is funded by the Manhattan District Attorney’s Office, is a cornerstone of our youth programs. The Hub worked with our network of 11 partner organizations to promote positive behavior and decrease criminal justice involvement among 350 at-risk children, adolescents and young adults. During the pandemic, program staff has been able to provide supportive care to participants through virtual sessions, workshops, and high school equivalency classes, and 17 students earned their diplomas.

Our flagship Career Academy program offers both training resources for job seekers and “no-fee” talent acquisition service for employers. Last year, we supported 140 young adults, ages 17 to 24, who are neither in school nor employed, and in many instances coping with complex barriers to employment. The goal of Career Academy is to enhance a candidate’s competitive positioning to enter the employment market and stay employed.

We offered the 11th year of our successful Program Alumni College Transition (PACT) initiative, designed to guide graduates of our College Readiness program through the difficult transition to college. Our 2020-2021 PACT cohort comprised 17 students, and an additional 32 students participated in workshops that provided crucial academic, social, and emotional support and linked participants to on-campus support services and activities.
Adult Education

As one of the area’s largest adult education providers, we are committed to helping our neighbors achieve their educational and career goals. Although East Harlem residents face many obstacles – 29% of adults did not graduate from high school and only 28% have a four-year college degree – we help them take the vital and necessary steps to create opportunities for themselves and their families.

"I needed to learn English because it's very important for my job and Union Settlement helped me."

— Juan, Adult Education Client

Did you know?

We assisted almost 400 students through a menu of eight English for Speakers of Other Languages (ESOL) classes and five Adult Basic Education and High School Equivalency (ABE/HSE) classes (in English and in Spanish). Approximately 75% of all our students moved up at least one level. We offered a hybrid program, holding live classes with in-person and remote participants, with great success.

Thanks to generous funding from Pine Tree Foundation, we served 30 participants in our new Digital/Computer Literacy course. We offered beginner, intermediate and advanced training, using the Northstar Digital Literacy curricular and assessment materials. Based on assessment results, the students were placed in the Essential Computer Skills level, which is structured to help students understand what computers are, how to control a computer, and how to find one’s way around the internet, all important skills in our digital world.
Senior Services

Senior programs have always been a priority for Union Settlement. We have been providing services for older East Harlem residents for over a century, and Meals on Wheels for over 40 years. Economically struggling and often living alone, our community’s senior population relies on Union Settlement to help meet their everyday needs and ward off feelings of isolation.

"I wasn't a pro at technology but I attended computer classes when the senior centers were open and now I can get on my computer tablet to stay connected."

— Josie, Senior Services Participant

Did you know?

Our Meals on Wheels program is one of the great success stories of Union Settlement’s response to the pandemic. The program fills the most basic need for our most vulnerable population. Last year, we delivered over 185,000 meals, which equates to 500 meals daily to homebound seniors.

Reducing isolation and helping our seniors stay connected has been a top priority throughout the pandemic. Thanks to generous funding from several donors, we were able to distribute 34 computer tablets to seniors, and have built a robust and varied calendar of online activities, which includes recreational activities (virtual bingo, painting, arts and crafts), health and wellness (elder abuse prevention, self-defense, meditation), exercise (Zumba, yoga), cultural activities (monthly concerts with Vocal Ease and our Theater Club), discussion groups and virtual parties.

As part of the phased reopening of our senior centers, we offered a one-week Senior Camp at the end of June. For five days, 50 seniors (in morning and afternoon cohorts) participated in various socially-distanced activities in our community room, including aerobics, bingo and arts and crafts.
Mental Health Services

East Harlem’s rate of hospitalization due to mental illness is nearly three times the citywide rate. Poverty substantially increases the emotional burdens many of our residents shoulder, as do the high rates of violence, substance abuse, child abuse, trauma, mental illness and HIV/AIDS infection. Union Settlement’s Mental Health Services program addresses these disparities by providing a range of counseling and care management services.

Did you know?

We provide mental health therapy to 1,500 individuals in both English and Spanish, up from 1,300 in FY 2020. We have seen an increase in client referrals and intakes throughout the pandemic, with clients needing more grief/bereavement therapy and help with depression, anxiety and feelings of isolation and loneliness.

Our Mental Health Services program operated satellite clinics at three East Harlem public schools for 75 students along with their parents and teachers. Although the schools provided the option of in-person learning in the 2020-21 school year, most families opted for remote learning models, so we provided virtual services. The children really have enjoyed bringing their therapists into their homes through telehealth and showing off their toys and bedrooms. This has helped the children to feel more comfortable in sessions, while also providing more flexibility for families to attend sessions.

We partnered with the CUNY Service Corps program to provide internships to undergraduate students. We hosted two students, who provided much-needed case management services. This was a great experience for the clients and students, and we will be continuing this partnership to ensure students understand the needs of the clients they will one day serve.

"I started therapy at Union Settlement to better myself."
— Yorgelis, Mental Health Participant
Community and Small Business Development

Union Settlement’s mission to empower the East Harlem community extends to nurturing and developing **small businesses and entrepreneurs**. We seek to connect businesses with each other, as well as help incubate local businesses of all sizes, thereby keeping employers and employees in our neighborhood.

**Did you know?**

In July 2020, with the support of Council Member Diana Ayala and Manhattan Borough President Gale Brewer, the Business Development Center was selected to administer a program providing **grants to East Harlem's small businesses** in need of financial relief due to COVID-19. We processed over **550 grant applications**, securing and processing applicant documentation and successfully **awarding $3.3 million to 303 East Harlem businesses**.

With assistance from merchants as well as interns assigned to the East Harlem Working Together project, we **renovated 51 of 56 tree pit planters along the East 116th Street Commercial Corridor**. In addition, in partnership with Union Settlement’s Youth Services Department, we provided sweeping services to East 116th Street as well as Third Avenue. Our crew filled **4,788 garbage bags**, removing about **90,000 pounds of trash and debris**.

With funding from **Ponce Bank, Wells Fargo, the Harlem Community Development Corporation and Citi Community Development**, our Buy Local project sponsored a series of events, including three Cash Mobs, to raise funds for specific businesses. We also produced two promotional videos to **provide marketing support for over 25 local businesses**. Buy Local also assisted in securing 12 businesses for Mt. Sinai Hospital’s newly-established “discount webpage” to promote small businesses.

"The grant from Union Settlement was great, huge. Not only for me, but for my employees, we're all in this together."

— Julio, Amor Cubano
Outreach and Community Engagement

Our Outreach and Community Engagement program has enabled us to centralize and systematize outreach efforts across our agency and throughout our community. Our Outreach and Community Engagement initiative allows us to reach more local residents and connect them more efficiently with needed services.

"Without Union Settlement, we would not have received assistance to help us survive the pandemic."
— Maribel & Modesto, Union Settlement Participants

Did you know?

Our outreach team focused on distributing information on New York City’s new “ranked choice” voting system. A grant from United Neighborhood Houses supported our efforts as we connected with community members via food distributions, events and virtual presentations. While many community members had no idea about this new system, others had heard about it via the news and had follow-up questions for our staff. Our outreach team was very happy to be able to share this information with about 1,500 community members, and remind them of the importance of voting.

Through our East Harlem Community Partnership Program, we helped meet the overwhelming impact of food insecurity by providing over 2,000 families with high-quality fresh produce. To further support families, we provided $11,000 in emergency COVID relief funding in partnership with Catholic Charities, Little Sisters of the Assumption Family Health Service, The People’s Church, El Barrio Fridge, The Fridge Girls and the General Store at Union Settlement.

We served as the official Manhattan partner for the New York Cares Coat Drive, and provided over 2,500 new coats to children, women, and men throughout New York City.

Our annual Thanksgiving Food Drive provided 400 turkeys and side items to East Harlem families, and our Holiday Gift Drive provided over 2,000 gifts to children in our programs.
## Statement of Financial Position

*As of June 30, 2020 and June 30, 2021*

<table>
<thead>
<tr>
<th></th>
<th>2020 Audited</th>
<th>2021 Audited</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>$3,549,381</td>
<td>$1,632,936</td>
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<tr>
<td>Investments</td>
<td>6,070,692</td>
<td>11,174,442</td>
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<td>Due from Government Agencies</td>
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<td>8,434,575</td>
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<td>Accounts Receivable</td>
<td>353,793</td>
<td>170,584</td>
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<tr>
<td>Contributions Receivables</td>
<td>168,134</td>
<td>54,903</td>
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<td>Prepaid Expenses</td>
<td>175,892</td>
<td>198,001</td>
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<td>Furniture/Fixtures</td>
<td>4,041</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td>$17,259,758</td>
<td>$21,665,441</td>
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<tr>
<td><strong>Liabilities and Net Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accrued Salaries and Related Liabilities</td>
<td>$1,199,246</td>
<td>$1,292,499</td>
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<tr>
<td>Accounts and Accrued Expenses Payable</td>
<td>990,992</td>
<td>1,248,624</td>
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<tr>
<td>Refundable Advances</td>
<td>1,605,288</td>
<td>2,506,047</td>
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<tr>
<td>Recoverable Grant</td>
<td>1,150,000</td>
<td>1,300,000</td>
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<tr>
<td>PPP Loan Payable</td>
<td>3,354,259</td>
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<tr>
<td>Accrued Defined Benefit Pension Plan Liability</td>
<td>6,083,172</td>
<td>3,802,446</td>
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<td><strong>Total Liabilities</strong></td>
<td>$14,382,957</td>
<td>$10,149,616</td>
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<tr>
<td>Without Donor Restrictions</td>
<td>723,081</td>
<td>9,889,359</td>
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<tr>
<td>With Donor Restrictions</td>
<td>2,153,720</td>
<td>2,969,937</td>
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<tr>
<td><strong>Total Net Assets</strong></td>
<td>$2,876,801</td>
<td>$12,859,296</td>
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<tr>
<td><strong>Total Liabilities and Net Assets</strong></td>
<td>$17,259,758</td>
<td>$21,665,441</td>
</tr>
</tbody>
</table>
**Statement of Activities**

*For the fiscal years ending June 30, 2020 and June 30, 2021 with Donor Restricted Transactions*

### Total Support and Revenues

<table>
<thead>
<tr>
<th></th>
<th>2020 Audited</th>
<th>2021 Audited</th>
</tr>
</thead>
<tbody>
<tr>
<td>Foundations / Corporations</td>
<td>$3,071,186</td>
<td>$2,713,963</td>
</tr>
<tr>
<td>Individuals</td>
<td>624,055</td>
<td>912,236</td>
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<tr>
<td>In-Kind Support</td>
<td>5,966,090</td>
<td>6,190,946</td>
</tr>
<tr>
<td>Other Community Groups</td>
<td>1,275,514</td>
<td>1,369,064</td>
</tr>
<tr>
<td>Government Grants and Contracts</td>
<td>18,074,120</td>
<td>24,450,999</td>
</tr>
<tr>
<td>Investment Income</td>
<td>224,587</td>
<td>894,054</td>
</tr>
<tr>
<td>Program Revenues</td>
<td>4,175,083</td>
<td>4,155,100</td>
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<tr>
<td>Special Events, Net</td>
<td>490,879</td>
<td>611,523</td>
</tr>
<tr>
<td>Other Revenues</td>
<td>131,170</td>
<td>435,256</td>
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<td><strong>Total Support and Revenue</strong></td>
<td><strong>$34,032,684</strong></td>
<td><strong>$41,733,141</strong></td>
</tr>
</tbody>
</table>

### Expenditures

#### Programs

<table>
<thead>
<tr>
<th>Services</th>
<th>2020</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Early Childhood Services</td>
<td>$11,930,466</td>
<td>$10,888,608</td>
</tr>
<tr>
<td>Youth Services</td>
<td>5,722,298</td>
<td>8,246,399</td>
</tr>
<tr>
<td>Adult Education</td>
<td>388,294</td>
<td>390,976</td>
</tr>
<tr>
<td>Services for Older Adults</td>
<td>4,653,428</td>
<td>4,643,340</td>
</tr>
<tr>
<td>Mental Health Counseling</td>
<td>4,165,248</td>
<td>4,333,754</td>
</tr>
<tr>
<td>Small Business Services</td>
<td>671,548</td>
<td>3,835,165</td>
</tr>
<tr>
<td>Other Programs</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total Program Services</strong></td>
<td><strong>$27,531,282</strong></td>
<td><strong>$32,338,242</strong></td>
</tr>
</tbody>
</table>

#### Support Services

<table>
<thead>
<tr>
<th>Services</th>
<th>2020</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Management and General</td>
<td>$3,401,234</td>
<td>$4,505,605</td>
</tr>
<tr>
<td>Computer Technology</td>
<td>199,764</td>
<td>300,796</td>
</tr>
<tr>
<td>Publicity and Fundraising</td>
<td>701,579</td>
<td>982,468</td>
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<tr>
<td>Building Operations</td>
<td>307,394</td>
<td>405,408</td>
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<tr>
<td><strong>Total Support Services</strong></td>
<td><strong>$4,609,971</strong></td>
<td><strong>$6,194,277</strong></td>
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</tbody>
</table>

### Total Expenses

<table>
<thead>
<tr>
<th>ham*</th>
<th>2020</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$32,141,253</strong></td>
<td><strong>$38,532,519</strong></td>
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</tbody>
</table>

### Operating Surplus (Deficit)

<table>
<thead>
<tr>
<th>Description</th>
<th>2020</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Forgivenness of Paycheck Protection</td>
<td>1,891,431</td>
<td>3,200,622</td>
</tr>
<tr>
<td>Program Loan</td>
<td>-</td>
<td>$3,354,259</td>
</tr>
<tr>
<td>Pension-Related Changes Other Than Net Periodic Benefit Cost</td>
<td>(2,263,204)</td>
<td>2,084,144</td>
</tr>
<tr>
<td><strong>Net Adjusted Surplus</strong></td>
<td><strong>$(371,773)</strong></td>
<td><strong>$8,639,025</strong></td>
</tr>
</tbody>
</table>
Fiscal Year 2021 Individual, Corporate and Foundation Supporters

We thank all our contributors for their generous support of our work in East Harlem!

$250,000 and over
Andreas Dracopoulos
Mother Cabrini Health Foundation
Stavros Niarchos Foundation

$100,000-$249,999
Bernard and Anne Spitzer Foundation
Bridgemill Foundation
Pine Tree Foundation of New York
J. William Uhrig & Anastasia Vournas

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Chervenak-Nunnalle Foundation
The Clark Foundation
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The Joseph and Robert Cornell Memorial Foundation
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Robin Hood
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Stryponentde Foundation
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Bill & Jan Arnold
Atlantic Philanthropies
Atran Foundation
AvalonBay Communities, Inc.
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The Neuberger Berman Foundation
Gregory Olafson
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Robert Quaintance & Jane Azia
Russell Grinnell Memorial Trust
Julian Salisbury

Amy Sherman
United Neighborhood Houses of New York
The Wells Fargo Foundation
Dawn Zappetti & Patrick Sullivan

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Adobe Foundation
Barker Welfare Foundation
Baskin Family Foundation
Blackstone Charitable Foundation
Congregation Emanuel-El of New York
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Neiman Foundation
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Dr. Scott & Yvonne Cooper
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Courtney Dankworth & Russell Capone
Debevoise & Plimpton LLP
Josephine C. Dobkin
East 118th Street/East 117th Street LLC
Richard Friedman
Anne Baronzik
Glo Electric LLC
GM Enterprise Corp

$2,500 - $4,999
James C. Capalino
Susan Chapman
Elizabeth Cogan
Fascietti
The Episcopal Church of the Heavenly Rest
Gen Next Foundation
Eli & Jennifer Gross
Reginald Harwell & Pia Flanagan
Hyde and Watson Foundation
Lawrence Kaplan
Kekst CNC
Susie Lancaster
Ross & Charlotte Pinkerton
Gina Rusch
Robin Sparkman & Howard Robbins
Barbara Sternberger
Taconic Partners
Wallerstein Foundation for Geriatric Life Improvement
Wells Fargo
Tucker Wilson
Dana Zappetti & Nick Lakoumentas

$5,000-$9,999
Anonymous
Ed & Shari Adler
Ross Adler
Priscilla Almodovar & Eric Dinallo
Benchmark Title Agency, LLC
John Bletas
BTQ Financial
Casino Development Group, Inc.
David Castelblanco & Laura Engelhardt
Cleveland H. Dodge Foundation
Con Edison
Dr. Scott & Yvonne Cooper
Lorraine Cortés-Vázquez
Courtney Dankworth & Russell Capone
Debevoise & Plimpton LLP
Josephine C. Dobkin
East 118th Street/East 117th Street LLC
Richard Friedman
Anne Baronzik
Glo Electric LLC
GM Enterprise Corp

$2,500 - $4,999
Andrew Franz Architects
Arthur J. Gallagher & Co.
BAM Mechanical Corporation
Bloomberg Philanthropies
Louise Bozorth
Chicago Title
Joe Duminuco
Federation of Protestant Welfare Agencies, Inc.
Douglas & Judy Fitzsimmons
Brad & Shirin Green
Marc & Ilana Green
Google
Henry E. Niles Foundation, Inc.
Steven L. Holley
The Laura B. Vogler Foundation, Inc.
Marta Jo Lawrence
Kevin Libby
LinkedIn
Slade & Phyllis Mills
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Union Settlement’s 125th Anniversary Endowment Campaign

Since 1895, Union Settlement has been a part of the fabric of East Harlem, offering a wide variety of vital services to people of all ages. We touch the lives of more than 10,000 people each year, enriching minds, improving health, and building a more connected community.

In late 2018, Union Settlement embarked on a campaign to raise $5 million for its endowment. The endowment will ensure that Union Settlement has the resources needed to continue to provide vital education, wellness and community-building programs to the thousands of East Harlem residents who need them.

With this campaign, we are preparing for another 125 outstanding years of empowering East Harlem and inspiring its residents from all walks of life.

We are immensely grateful to the following individuals and foundations who have already made pledges or gifts to the 125th Anniversary Endowment Campaign.

If you would like to learn more or join the Campaign for Union Settlement, please contact Kristine Cooper, Director of Development and Communications at 212-828-6024 or kcooper@unionsettlement.org.

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As a non-profit organization, Union Settlement depends on the generous support of private contributors. On behalf of the people we serve, our staff and Board of Directors, we thank you for giving generously to ensure that Union Settlement can bring opportunities to East Harlem. We welcome unrestricted and restricted gifts, contributions of stock, memorial or tribute gifts, and planned giving.

To make a donation online, please visit our website at unionsettlement.org/donate. Checks may also be mailed to Union Settlement, 237 East 104th Street, New York, NY 10029. If you have any questions, please call (212) 828-6024, or email development@unionsettlement.org.

John H.T. and Sandra Wilson Legacy Society

John H.T. Wilson served on Union Settlement’s Board of Directors and Advisory Council for over 40 years, including serving as Board Chair. Our planned giving program is named in honor of John and his wife, Sandra Wilson, to recognize his four decades of leadership and their generous support for the organization. We gratefully acknowledge the current members of the Legacy Society:

Peter Baker
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**Locations**

**Administration**
237 East 104th Street  
212-828-6000

**Adult Education**
237 East 104th Street, 2nd Floor  
212-828-6017

**Business Development Center**
205 East 122nd Street, Suite 220  
646-545-5204

**Early Childhood Education**
Family Child Care Network  
2005 First Avenue (at 113th Street)  
212-828-6059
Franklin Plaza Early Childhood Center  
2078 Second Avenue (at 107th Street)  
212-828-6413
Leggett Memorial Early Childhood Center  
237 East 104th Street  
212-828-6051
Pequeños Souls Early Childhood Center  
114 East 122nd Street, Main Floor  
212-828-6817
Union Carver Early Childhood Center  
1565 Madison Avenue (at 106th Street)  
212-828-6078
Union Johnson Early Childhood Center  
1859 Lexington Avenue (at 113th Street)  
212-828-6072
Union Washington Early Childhood Center  
1893 Second Avenue (at 97th Street)  
212-828-6089

**Mental Health Services**
Johnson Counseling Center  
2089 Third Avenue (at 114th Street)  
212-828-6144
Satellite Clinic-PS 72  
131 East 104th Street
Satellite Clinic-PS 102  
315 East 111th Street
Satellite Clinic-PS 146  
421 East 106th Street
Washington Community Center  
1775 Third Avenue (at 98th Street)  
212-828-6144

**Senior Services**
Corsi Senior Center  
307 East 116th Street  
212-828-6756
Gaylord White Senior Center  
2029 Second Avenue (at 104th Street)  
212-828-6055
Jefferson Senior Center  
2205 First Avenue (at 113th Street)  
212-828-6008
NORC at Franklin Plaza  
2078 Second Avenue (at 108th Street)  
646-676-5208
Washington-Lexington Senior Center  
1775 Third Avenue (at 98th Street)  
212-828-6115

**Youth Services**
East River Community Center  
402 East 105th Street  
212-828-6107
Esperanza Preparatory Academy  
240 East 109th Street  
646-316-1033

**Harlem Prep Charter School**
232 East 103rd Street  
646-245-5460
Gaylord White Community Center  
237 East 104th Street  
212-828-6132
Jefferson Community Center  
2205 First Avenue (at 113th Street)  
646-594-0949
Joseph Lanzetta Middle School  
After-School Program (M096)  
216 East 120th Street  
917-728-0507
Samuel Stern Middle School  
After-School Program (M007)  
160 East 120th Street  
646-245-5365
PS 138 After-School Program  
14, East 128th Street  
646-624-1928
PS 112 After-School Program  
535 East 119th Street  
646-316-1261
Washington Community Center  
1775 Third Avenue (at 98th Street)  
212-828-6111